

A KEY HOLDING PLATFORM



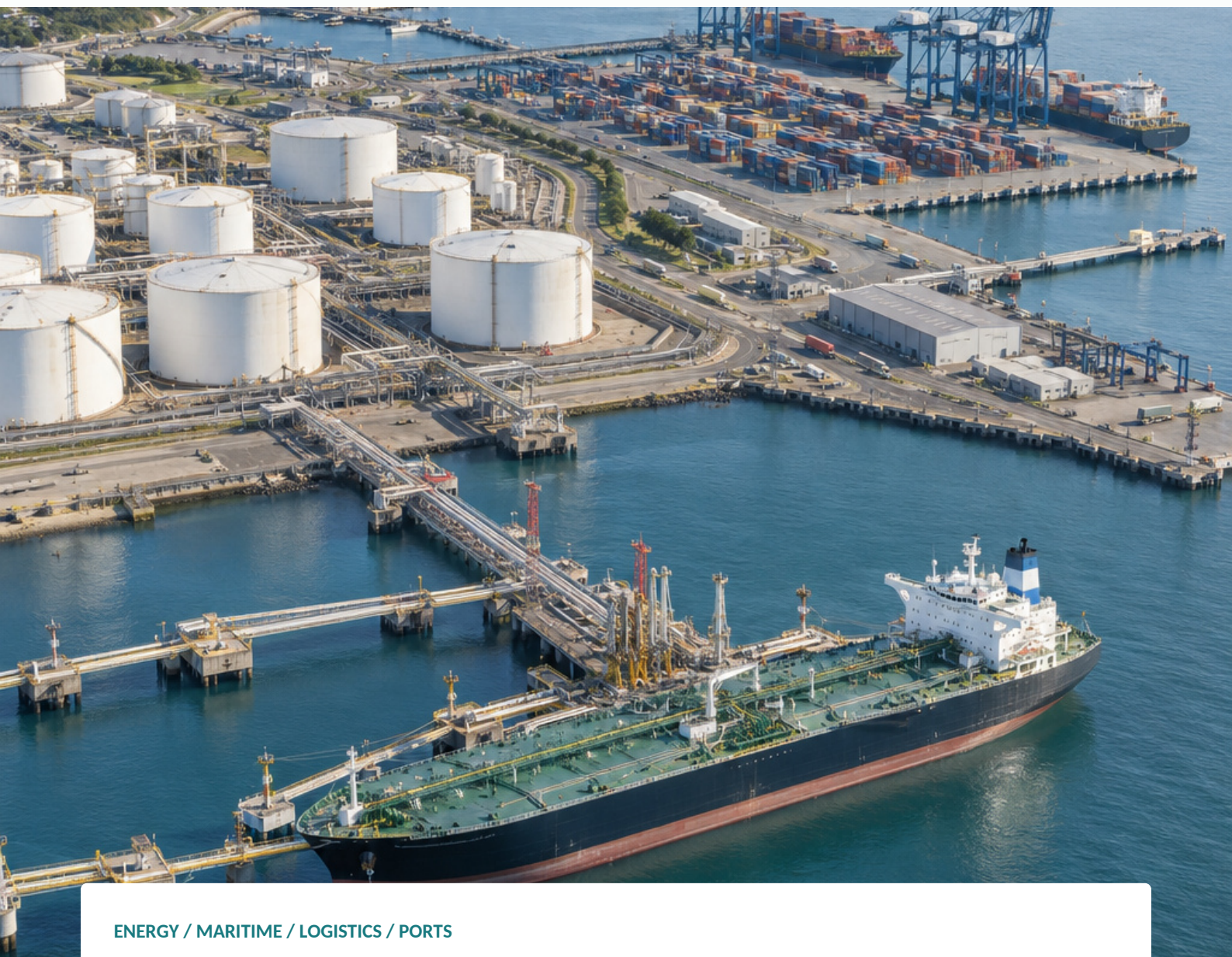
# VETRA

ENERGY • MARITIME • LOGISTICS

COMMAND

## PLATFORM OVERVIEW

One platform for  
connected operations



ENERGY / MARITIME / LOGISTICS / PORTS

EXPANDED PLATFORM OVERVIEW | SEPTEMBER 2026

POWERED BY KEY HOLDING

# ONE PLATFORM FOR CONNECTED OPERATIONS

Bring teams, companies, projects, documents and operational activities into one coordinated workspace



01

## DIRECT THE WORK

Assign responsibilities, monitor progress and connect activities across companies and locations

02

## CONTROL THE RECORD

Organize due diligence, manage documents and control access to sensitive information

03

## SEE THE OPERATION

Connect financial oversight with project, maritime, port and logistics visibility

### BUILT FOR COMPLEX, MULTI-COMPANY OPERATIONS

One project context for the people, evidence and decisions that move work forward

# INSIDE VETRA COMMAND

A clear guide to the platform, operational workflows and connected services

## 01 PLATFORM AND WORKFLOWS

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Select a feature to jump directly to its page

# PLATFORM CAPABILITIES

A shared operating environment for execution, evidence, financial control and operational visibility

## PROJECT COMMAND

Projects, workstreams, tasks, approvals and responsibilities keep delivery visible

## SECURE COLLABORATION

Due diligence, data rooms, versions and controlled document access connect the evidence

## OPERATIONAL COORDINATION

Energy, vessels, voyages, ports and logistics share a consistent project context

## LOCATION INTELLIGENCE

Country, city, facilities and routes bring geographic structure to projects and tasks

## FINANCIAL OVERSIGHT

Fiscal-year plans, currency calculations, budget history and separate contingency reserves

## CONNECTED ACCESS

API administration, sessions, mobile access, reporting and release records support continuity

## ONE COORDINATED RECORD

Link the work to its company, project, location, documents and authorized participants

# A CONNECTED OPERATING MODEL

Company, project and workstream context connects people, evidence and decisions

## 01 COMPANIES & AUTHORIZED PEOPLE

Companies, teams, departments, advisors and counterparties

## 02 PROJECTS & TRANSACTIONS

A private workspace with ownership, dates and security rules

## 03 WORKSTREAMS & TASKS

Defined responsibilities, dependencies, reviews and approvals

## 04 DOCUMENTS & OPERATIONAL RECORDS

Files, vessels, shipments, filings, budgets and supporting evidence

## PERMISSIONS FOLLOW THE RECORD

Company > Project > Workstream > Folder > Task > Document

Visibility is granted through the participant's role and explicit project authorization.

Authorized search spans projects, companies, users, tasks, documents, vessels, shipments, ports, cargo, filings, dates and statuses

# BUILT AROUND YOUR INDUSTRIES

Specialized workflows for the physical movement of energy, cargo and information



## ENERGY & OIL

Trading, refineries, storage terminals, acquisitions and infrastructure



## SHIPPING & MARITIME

Chartering, voyages, vessel documentation, inspections and agents



## PORTS & TERMINALS

Berthing, stevedoring, cargo handling, storage and release



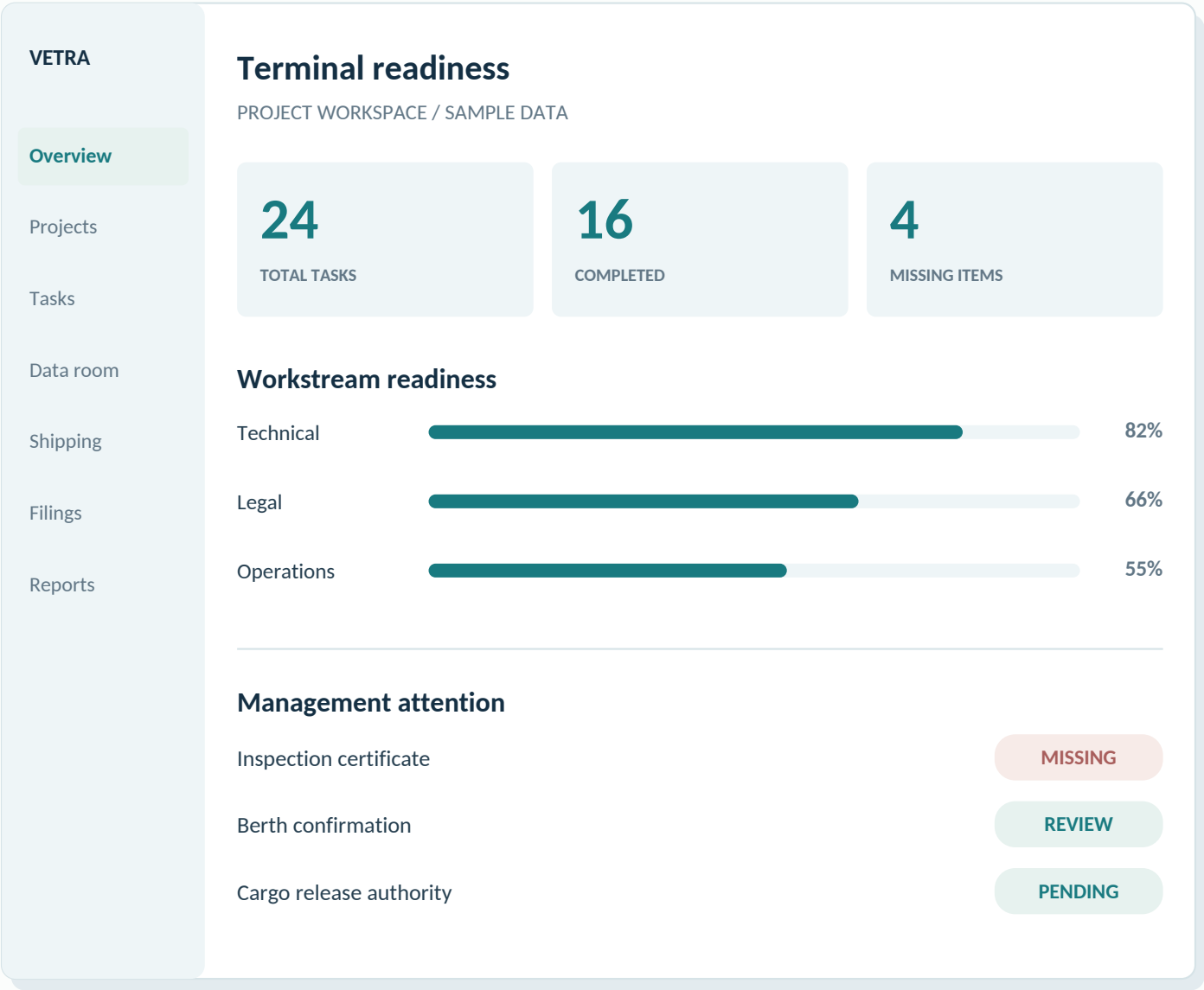
## LOGISTICS & FREIGHT

Trucking, rail, warehousing, customs and delivery coordination

Cross-functional workstreams connect legal, financial, technical and regulatory teams

# THE PROJECT COMMAND CENTER

A management view designed to expose progress, evidence gaps and pending decisions



ILLUSTRATIVE INTERFACE / SAMPLE DATA / NOT A LIVE SYSTEM SCREEN

PROJECT HEALTH

Progress, deadlines and workstream readiness

EXCEPTIONS

Missing evidence, overdue work and blocked actions

DECISIONS

Review queues, approvals and management attention

# GOVERNANCE AND ACCESS

Define who can act, what they can access and how sensitive changes are approved

**SUPER ADMIN OVERSIGHT**  
Central oversight of companies, teams, roles, permissions and removal requests

| ROLE                    | AUTHORIZED SCOPE                                         |
|-------------------------|----------------------------------------------------------|
| Company administrator   | Users and teams within the authorized company            |
| Project manager         | Project setup, delivery, participants and assignments    |
| Workstream lead         | Assigned legal, financial, technical or operational work |
| Reviewer or contributor | Permitted submissions, reviews and decisions             |
| External participant    | Specifically authorized project information              |

## CONTROLLED REMOVAL

- 01

**REQUEST AND REVIEW**  
User and account removal, along with records covered by the removal policy, follows Super Admin approval
- 02

**RETAIN THE DECISION**  
Keep the request, reason, approval outcome and required operational history associated with the record

# PEOPLE AND ACCOUNTABILITY

Every task identifies the people and organizations responsible for delivery

R

RESPONSIBLE

Performs the work and submits the required evidence

A

ACCOUNTABLE

Owens the outcome and ensures completion

C

CONSULTED

Provides specialist input before a decision

I

INFORMED

Receives authorized updates and outcomes

THE RESPONSIBILITY RECORD

| CONTEXT    | REQUIRED INFORMATION                                |
|------------|-----------------------------------------------------|
| Identity   | Name, company, email, role and department           |
| Delivery   | Responsibility, start date, due date and status     |
| Decision   | Assigned reviewer and approver                      |
| Continuity | Reassignment history and administrator notification |

# PROJECT SETUP AND LOCATIONS

Give each project and task a clear organizational, delivery and geographic context

## REQUIRED PROJECT AND TASK LOCATION

COUNTRY \*

CITY \*

Country and city form the mandatory location fields for projects and tasks

### SITE DETAILS

State or province, facility, port, terminal, warehouse and physical address identify where the work happens

### MOVEMENT DETAILS

Origin, destination, local time zone and GPS coordinates add context to shipping and logistics activities

## CONNECT LOCATION TO THE WORK

01

### ESTABLISH THE PROJECT

Record company, project owner, participants, dates, workstreams and the required evidence

02

### FIND THE RIGHT RECORD

Filter by country, city, company, project, facility, port or operational region

# TASKS AND APPROVAL WORKFLOWS

A traceable journey from assignment to evidence, review and completion

## STANDARD PROGRESSION



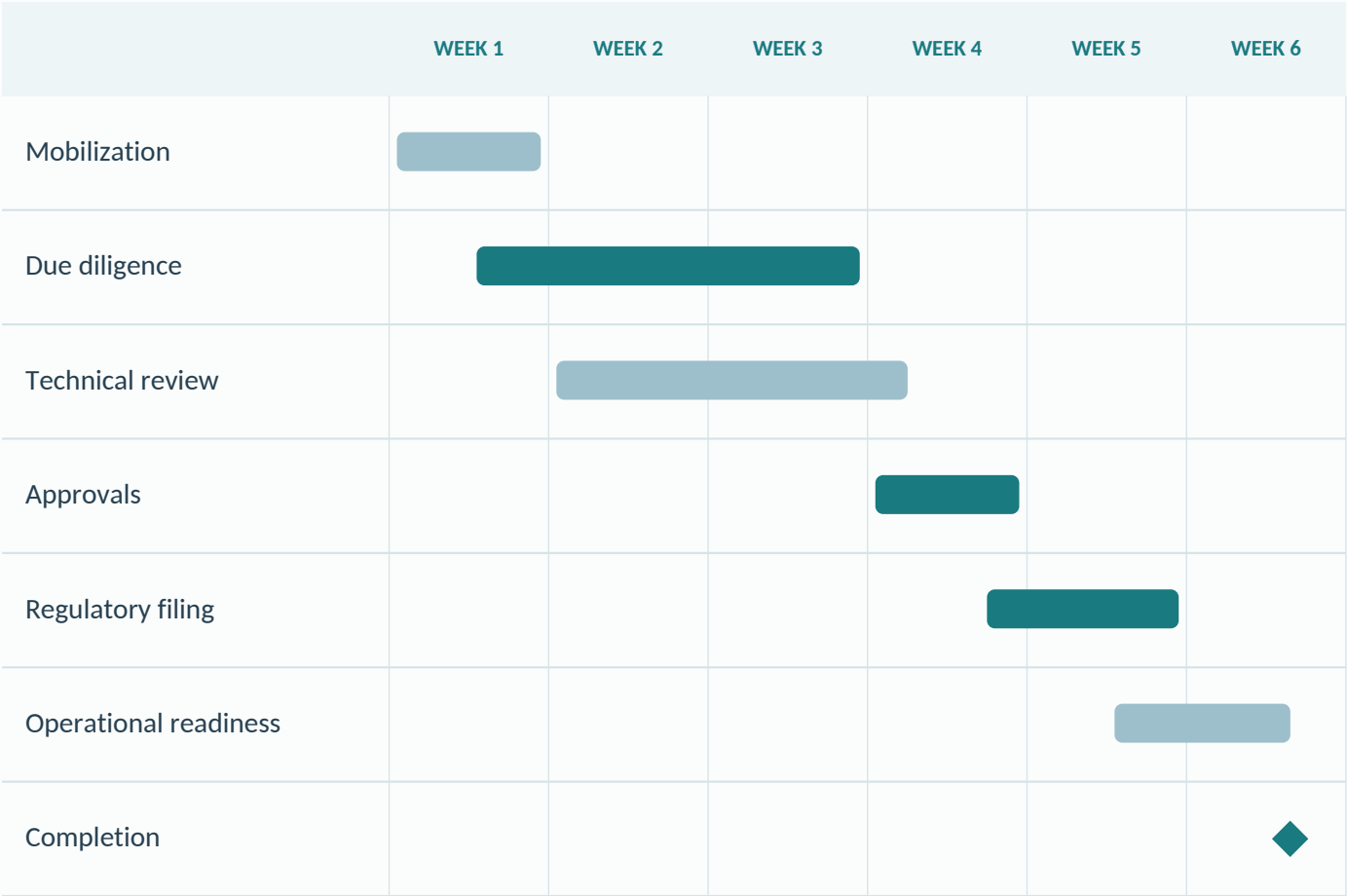
## EVERY TASK CARRIES

Identity and ownership / Start and due dates / Required evidence  
Dependencies / Reviewer and approver / Comments and history

# TIMELINES AND DEPENDENCIES

Show the sequence of work and the downstream effect of critical delays

ILLUSTRATIVE PROJECT SCHEDULE



Illustrative sequencing only - actual durations are set by the project team

### CONNECT DEPENDENCIES

Link tasks, reviews, approvals, filings and milestones

### SURFACE DELIVERY RISK

Identify downstream activities affected by critical delays

# SECURE VIRTUAL DATA ROOMS

A controlled document environment organized around the project and its workstreams

PROJECT DATA ROOM

Corporate

Legal

Financial

Technical

Operations

Regulatory

Closing

Technical workstream

ILLUSTRATIVE FOLDER VIEW

 Inspection report 

V3

 Engineering drawings 

V2

 Site photographs 

V1

 Readiness checklist 

V4

## CUSTOMIZABLE FOLDER COVERAGE

- Corporate
  - Legal
  - Financial
  - Commercial
  - Technical
  - Environmental
- Oil & Gas
  - Shipping
  - Vessels
  - Ports & Terminals
  - Logistics
  - Insurance
- Regulatory
  - Government Filings
  - Contracts
  - Inspections & Photos
  - Reports
  - Closing Documents

Folders and files remain scoped to authorized users, teams and companies

# SECURITY AND DOCUMENT CONTROL

Connect identity, permissions and document controls to the sensitivity of the information

## IDENTITY AND MFA

MFA enrollment and login verification strengthen individual account access alongside role-based permissions

## PROTECTED VIEWING

Document viewing can apply watermarks and download restrictions according to the controls enabled for the workspace

## CONTROL THE DOCUMENT JOURNEY

### 01 SHARE WITH INTENT

Grant the appropriate company, team, department or person access to a task, folder or requested document

### 02 SET PERMITTED ACTIONS

Scope viewing, download, upload, comment, review, approval and sharing to the authorized role

### 03 KEEP THE VERSION HISTORY

Connect revisions, reviewer comments and approvals to the current document and its earlier versions

## DOCUMENTS AND SUPPORTING EVIDENCE

PDF, Word, Excel, presentations, images, inspections and scanned records within the project context

# DUE DILIGENCE AND OUTSTANDING ITEMS

Manage requests, submissions, reviews and unresolved issues in one accountable register

## THE REQUEST-TO-DECISION CYCLE



## ILLUSTRATIVE OUTSTANDING ITEMS REGISTER

| REQUIREMENT           | OWNER           | STATUS             |
|-----------------------|-----------------|--------------------|
| Insurance certificate | Shipping team   | Missing            |
| Environmental report  | Technical team  | Under review       |
| Corporate records     | Legal team      | Revision required  |
| Regulatory consent    | Project manager | Awaiting authority |

## MAKE THE MISSING INFORMATION VISIBLE

Highlight missing documents, unassigned requirements, rejected submissions, pending approvals, overdue tasks and approaching certificate renewals.

# ENERGY AND OIL OPERATIONS

Coordinate commercial, technical and transaction work around energy assets and products



## PROJECT COVERAGE

- Crude oil and refined petroleum products
- Diesel, gasoline, jet fuel and LNG / LPG
- Refineries, storage and oil terminals
- Commodity transactions and infrastructure

## CONNECTED WORKSTREAMS

- Commercial terms and contract evidence
- Technical review and inspection records
- Environmental and regulatory diligence
- Budget, approval and closing requirements

Use project templates to connect specialist workstreams to a shared delivery plan

# MARITIME AND VOYAGE MANAGEMENT

Connect vessels, voyages, port calls, cargo and responsibilities in a shared operational record



## COORDINATE THE PORT CALL

**ALONGSIDE**

**LOADING**

**DISCHARGING**

Cargo activity follows the purpose of the port call

Authorized status changes connect each stage to its owner, timing, supporting documents and activity history.

Vessel and voyage records bring together IMO identification, operator, charterer, agent, cargo, ports, berth, ETA / ETD and actual arrival / departure times

# PORTS AND TERMINAL OPERATIONS

Coordinate the steps between vessel nomination and authorized cargo release



01

## ARRIVAL & BERTHING

Vessel and port nomination, clearance, terminal and berth assignment

02

## CARGO & STORAGE

Loading, discharge, stevedoring, cargo handling and warehousing

03

## CLEARANCE & RELEASE

Customs, inspection, trucking or rail coordination and cargo release

### A STANDARD OPERATIONAL RECORD

Owner, status, start time, deadline, completion time, documents and activity history

# LOGISTICS AND CARGO MOVEMENT

Connect freight, warehouses and inland transport to the wider project workflow



## MOVEMENT & HANDOFFS

Organize freight forwarding, warehousing, trucking, rail and customs activities around the shipment



## EVIDENCE & OWNERSHIP

Keep cargo records, inspection photos, release documents and responsible teams connected

### OPERATIONAL CONTINUITY

Each handoff becomes an assigned activity with a deadline, supporting evidence and a visible status. Exceptions remain linked to the affected shipment and project.

Location and live-tracking extensions are described on the following page

# LIVE VESSEL AND LOGISTICS TRACKING

Connect location information to the shipment, project, company or operation it supports

INTEGRATION REQUIRED

External provider connection or configuration needed



## AUTHORIZED AIS FEEDS

Vessel positions supplied by an authorized AIS provider



## TRUCK GPS FEEDS

Vehicle and supported asset locations from connected GPS providers

| LOCATION SOURCE           | HOW TO READ IT                                                   |
|---------------------------|------------------------------------------------------------------|
| Provider-connected data   | Show the provider, recorded time and freshness of the position   |
| Manual location update    | Identify the entry as manual and retain its author and timestamp |
| Stale or missing position | Show the last known update or unavailable state clearly          |

### CONNECTED LOCATION, CLEAR CONTEXT

Live positions depend on licensed provider feeds, device connectivity and configured update intervals

# FILINGS AND RENEWALS

Track the obligation, the evidence, the submission and the next renewal

01

## REGISTER THE OBLIGATION

Identify the authority, responsible party and required documents

02

## CONTROL THE DEADLINE

Record submission due dates and assign the accountable team

03

## RECORD THE SUBMISSION

Capture submission date, confirmation number and supporting proof

04

## MONITOR THE OUTCOME

Track approval, conditions, expiry and renewal timing

### FILING CATEGORIES

#### BUSINESS & REGULATORY

Government, corporate, permits, licenses, insurance and contractual filings

#### MARITIME & LOGISTICS

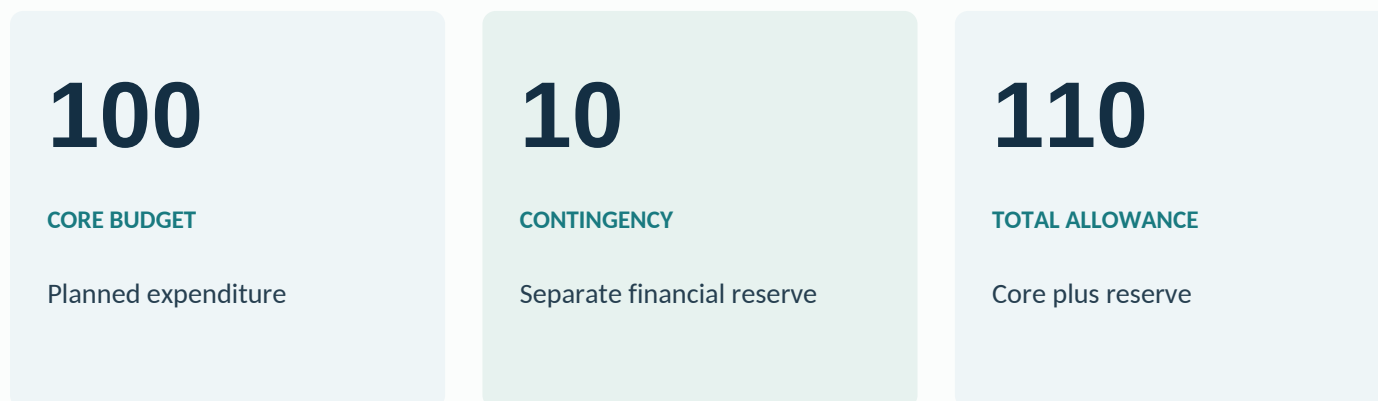
Vessel, port, terminal, customs and cargo-related submissions

Management receives visibility of outstanding filings and approaching renewals

# BUDGET PLANNING AND FINANCIAL OVERSIGHT

Connect fiscal-year planning, project budgets and company-level financial visibility

## ILLUSTRATIVE FISCAL-YEAR PLAN / USD THOUSANDS



Sample values only / The contingency is shown separately from the core budget

## PLAN AND MONITOR

- Set the fiscal year and budget period
- Track authorized, committed and spent amounts
- Distinguish planned costs from contingency reserves

## CALCULATE AND EXPLAIN

- Calculate values across relevant currencies
- Retain budget changes and approval history
- Show company totals only to authorized financial roles

### A CLEARER FINANCIAL PICTURE

Separate reserves, visible currency calculations and a retained budget history make changes easier to understand and review

# PROJECT UPDATES AND NOTIFICATIONS

Keep authorized participants informed about the work and decisions relevant to them

## RELEVANT EVENTS

### PROJECT UPDATES

Changes to project information, responsibilities or deadlines

### SUBMISSIONS

Documents, evidence and work submitted for review

### STATUS CHANGES

Progress, reviews, approvals, revisions and blocked work

### COMPLETION EVENTS

Finished tasks, completed milestones and operational outcomes

## PERMISSIONS DETERMINE THE AUDIENCE

Project membership, role and access scope determine the appropriate recipients. Restricted project details stay within the authorized audience.

## CHANNELS AND DELIVERY

In-platform updates keep activity close to the record. Email delivery connects the notification flow to the configured email service.

### INTEGRATION REQUIRED

Email delivery through an external provider

# REPORTING AND EXECUTIVE INSIGHT

Translate project activity into a concise view of delivery, exposure and decisions

A CADENCE FOR MANAGEMENT

DAILY

**ACTIVITY**

Completed work, submissions and material updates

WEEKLY

**PROJECT & GAPS**

Progress, outstanding items, deadlines and blocked work

MONTHLY

**EXECUTIVE**

Portfolio priorities, critical issues and upcoming decisions

REPORT LIBRARY

| VIEW       | REPORT FOCUS                                                      |
|------------|-------------------------------------------------------------------|
| Execution  | Executive project, status, deadlines and responsibilities         |
| Evidence   | Due diligence, outstanding items, documents and activity          |
| Operations | Shipping, port operations, filings and audit reports              |
| Financial  | Project budget and company financial reports for authorized roles |

## EXPORT AND DISTRIBUTE WITH CONTROL

PDF and Excel exports where appropriate; recipients remain subject to report permissions

# SCHEDULED REPORTING AND DELIVERY

Set a recurring reporting rhythm for project progress, outstanding tasks and operational activity

**01**

## DEFINE THE REPORT

Select the supported report, project scope, filters and reporting period

**02**

## SET THE CADENCE

Choose the recurrence and the appropriate authorized recipients

**03**

## GENERATE THE FILE

Create the actual report file from the permitted information at the scheduled time

**04**

## DELIVER AND RECORD

Deliver through the configured channel and retain the delivery outcome for follow-up

### DELIVERY WITH A CLEAR OUTCOME

The reporting workflow covers file generation, recipient authorization and delivery results as well as the recurring schedule.

#### INTEGRATION REQUIRED

External email delivery service

# DEVICE AND SESSION MANAGEMENT

Review account access across office computers, mobile devices and shared operational environments

ACCOUNT SESSIONS

ILLUSTRATIVE ACCOUNT VIEW

| DEVICE / BROWSER           | IP ADDRESS    | RECENT ACTIVITY  | ACTION     |
|----------------------------|---------------|------------------|------------|
| Office desktop<br>Chrome   | 192.0.2.10    | Today, 09:42     | Current    |
| Field phone<br>Safari      | 198.51.100.20 | Today, 08:16     | Disconnect |
| Shared workstation<br>Edge | 203.0.113.30  | Yesterday, 17:30 | Disconnect |

Example devices and documentation-only IP addresses

## UNDERSTAND ACCESS

See device and browser details, IP addresses and recent activity in one account view.

## DISCONNECT A SESSION

End an individual session when a shared device is no longer needed or access requires attention.

PRACTICAL ACCOUNT CONTROL

Review access when moving between office systems, mobile devices and operational workstations

# SECURITY THROUGHOUT THE LIFECYCLE

Apply access and information controls across identity, documents, collaboration and retained records

## IDENTITY AND ACCESS

Individual identities, role-based permissions, MFA enrollment, login verification and session controls

## FILES AND STORAGE

Private file storage, permission-aware document access, file validation and connected malware scanning

## SHARING AND VIEWING

Protected viewers, watermarks and download restrictions according to the controls enabled in the workspace

## HISTORY AND CONTINUITY

Document versions, activity history and record retention support accountability through the project lifecycle

## CONNECTED SECURITY SERVICES

Identity services, private storage and malware scanning rely on the providers and configurations connected to the operating environment.

### INTEGRATION REQUIRED

External identity, storage and scanning services

# ACTIVITY AND RECORD RETENTION

Keep a clear record of material actions, changes and controlled removal decisions

| EVENT CONTEXT | INFORMATION RETAINED                                      |
|---------------|-----------------------------------------------------------|
| WHO           | Individual user, company, email and role                  |
| WHERE         | Project and affected task, document or operational record |
| WHAT          | Action performed, previous value and new value            |
| WHEN          | Recorded date and time                                    |

## CONTROLLED REMOVAL PROCESS

- 01

**REQUEST**  
Identify the record, user or account, the requester and the reason for removal
- 02

**SUPER ADMIN APPROVAL**  
Review the request, record the decision and apply the authorized removal or retention action
- 03

**PRESERVE ACCOUNTABILITY**  
Retain required operational records, historical attribution and the approval history

# API INTEGRATION CENTER

Give authorized administrators one place to manage connections, credentials and integration activity

## CENTRALIZED CONNECTION CONTROL

Organize each connection by provider, company, permitted scope and credential lifecycle

| CONTROL                    | BUSINESS PURPOSE                                                   |
|----------------------------|--------------------------------------------------------------------|
| Connection and credentials | Identify the service and manage authorized integration credentials |
| Company permissions        | Limit access to the company and records covered by the connection  |
| Expiration dates           | Keep renewal, rotation and access expiry visible                   |
| Activity logs              | Review connection activity and follow up on errors or exceptions   |

## ACCESS MODE IS DEFINED PER CONNECTION

Read-only access retrieves permitted records. Creating or updating records requires explicit support and authorization for that connector. Connection access does not imply two-way synchronization.

INTEGRATION REQUIRED

Provider connection and connector configuration

# CONNECTED SERVICES AND DATA EXCHANGE

Bring external services into the same company, project and permission context

## INTEGRATION REQUIRED

External provider connection or configuration needed

### IDENTITY

Connected identity and authentication services support individual account access

### EMAIL DELIVERY

Notification and report delivery through the configured email provider

### PRIVATE FILE STORAGE

Private document storage connected to the platform access model

### MALWARE SCANNING

File scanning services connected to the upload and document workflow

### AIS AND GPS FEEDS

Authorized vessel and vehicle location data connected to operational records

### HOSTING AND RELEASES

Deployment systems connected to authorized release actions and actual outcomes

## PERMISSIONS APPLY TO EVERY CONNECTION

Provider access, credentials, licensing and the permitted read or write operations are configured for each integration

# DEVELOPER AND RELEASE DASHBOARD

Keep platform versions, changes, testing and release records in one controlled workspace

| RELEASE RECORD                        |                                          |
|---------------------------------------|------------------------------------------|
| VERSION                               | CHANGES                                  |
| Version identifier and release date   | Summary of changes and release notes     |
| TESTING                               | OWNERSHIP                                |
| Recorded checks, findings and results | Responsible developer and review history |

## RELEASE RECORDS AND DEPLOYMENT

A release record documents the change. Software deployment is a separate action carried out through the connected deployment process.

- 01

**AUTHORIZE THE ACTION**  
Connect the release to the permitted developer and the target environment
- 02

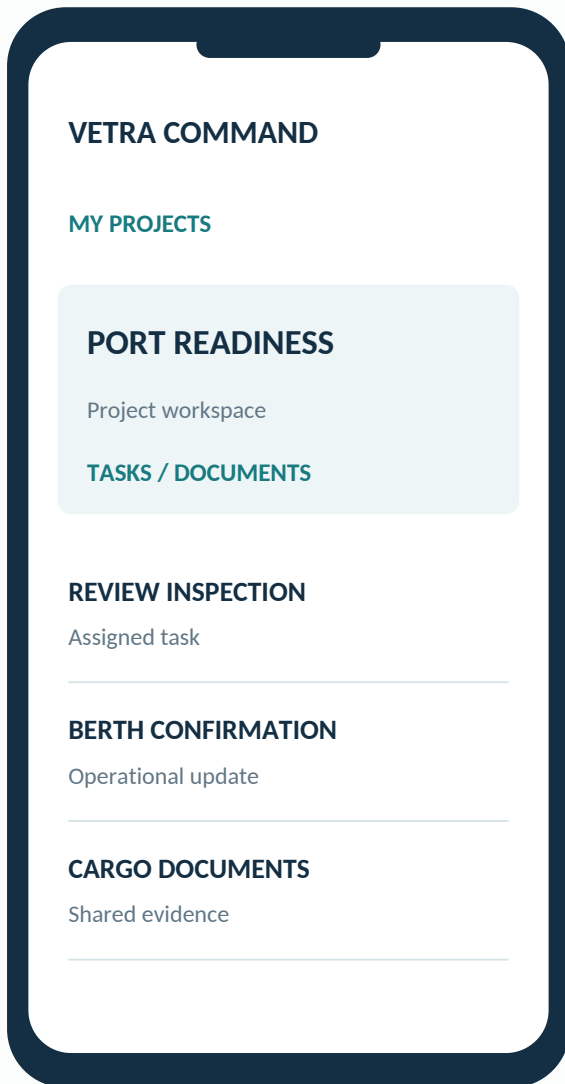
**RECORD THE ACTUAL RESULT**  
Show the outcome returned by the deployment system and associate it with the release

INTEGRATION REQUIRED

Connection to the hosting and deployment process

# INSTALLABLE MOBILE EXPERIENCE

Bring supported VETRA Command functions to teams working away from their desks



## HOME-SCREEN ACCESS

Install an app-like entry point on supported mobile devices for quick access to the workspace.

## WORK CLOSE TO THE OPERATION

Review supported tasks, documents, project updates and operational information while away from the office.

## THE SAME PROJECT CONTEXT

Company, project and role permissions continue to guide access on mobile devices.

ILLUSTRATIVE MOBILE INTERFACE / SAMPLE CONTENT

### MOBILE ACCESS FOR FIELD TEAMS

An online experience for supported functions, with home-screen installation on compatible devices

# AN INTEGRATED OPERATING SCENARIO

A terminal-linked energy cargo project shows how the modules work together



## ILLUSTRATIVE WORKFLOW / NO LIVE TRANSACTION DATA

01

### ESTABLISH THE PROJECT

Create the workspace, participants, workstreams and access rules

02

### VERIFY THE EVIDENCE

Collect contracts, diligence responses, certificates and inspections

03

### COORDINATE THE MOVEMENT

Connect vessel, port, cargo, inland logistics and filing activities

04

### MANAGE THE EXCEPTIONS

Escalate missing documents, delays and pending approvals

05

### CLOSE WITH A TRACEABLE RECORD

Confirm completion, issue reports and preserve the project history

# FEATURE DIRECTORY

Find the capabilities covered in this overview and the services that require an external connection

| FEATURE                                     | CONNECTION           | PAGE |
|---------------------------------------------|----------------------|------|
| Project command and accountability          |                      | 07   |
| Super Admin governance and removal approval |                      | 08   |
| Project and task locations                  |                      | 10   |
| Document control and MFA                    |                      | 14   |
| Maritime and voyage management              |                      | 17   |
| Live vessel and logistics tracking          | INTEGRATION REQUIRED | 20   |
| Fiscal-year budgets and contingency         |                      | 22   |
| Project updates and notifications           |                      | 23   |
| Scheduled reports and email delivery        | INTEGRATION REQUIRED | 25   |
| Device and session management               |                      | 26   |
| Security and connected services             | INTEGRATION REQUIRED | 27   |
| API integration center                      | INTEGRATION REQUIRED | 29   |
| External services and data exchange         | INTEGRATION REQUIRED | 30   |
| Release records and connected deployment    | INTEGRATION REQUIRED | 31   |
| Installable mobile experience               |                      | 32   |

Connection markers apply to external feeds, providers or deployment services described on the referenced page

# PLATFORM MATERIALS AND CONNECTION NOTES

A consistent description of VETRA Command across the detailed overview and its four-page brief

## 36

### PLATFORM OVERVIEW

The complete view of project workflows, evidence, operational modules, governance and connected services

## 04

### FOUR PAGE BRIEF

A concise introduction to the platform, industry coverage and expanded operational features

## EXTERNAL CONNECTIONS

### INTEGRATION REQUIRED

This note identifies functionality that depends on a provider connection or configuration, including AIS, GPS, email, identity, private storage, malware scanning and deployment services.

### EDITORIAL BASIS

Prepared from the VETRA platform brief and the expanded VETRA Command feature update supplied by Key Holding. Updated September 2026.

Interface examples, operational scenarios and numerical values are illustrative. Industrial and management imagery is AI-generated for presentation and does not identify verified assets, clients or project sites.



# CONTROL EVERY CONNECTION

Projects / People / Evidence / Decisions

One coordinated workspace for energy, maritime,  
logistics and port operations



POWERED BY KEY HOLDING

VETRA COMMAND | SEPTEMBER 2026